Outstanding Learning Environment
1. New delivery models*
   a. Credentialing
   b. Upskilling
   c. Stackable degrees
   d. Dual enrollment for high schoolers
   e. Year-round calendar
   f. Shorter class durations (e.g. 8 weeks)
   g. Reverse students to obtain associate degrees if are not going to complete 4-year
   h. Lifelong learning
2. Fixed tuition/fee structure
3. Improve student experience
   a. Holistic advising
   b. Integrate curriculum and soft skills (“I professional”)
   c. Easier to transfer across S/C
   d. Build student pride/build brand
4. Redesign student route from associates through masters with entrepreneurial influence

Research Excellence
5. Workload policy to enable best use of faculty time and facilitate team research
6. Preserve R1
7. Increase partnerships
8. Convert translational research into workforce application
9. Solve industry problems

Community Engagement and Talent Pipeline
10. More partnerships to enhance all strategic directions
11. Student internship/experiential learning focus (including metrics)

General
12. Break down silos across campus
13. Have a “say yes” mentality as a campus
   a. Push for change
   b. Empower change agents
14. Space utilization strategic use study

*Some items here also fall under strategic directions of Research Excellence and Community Engagement and Talent Pipeline