## University of Wisconsin-Milwaukee

## ACADEMIC PLANNING AND BUDGET COMMITTEE

2021-2022 Annual Report

## Committee Charter

(1) Membership. Nineteen members as follows: six faculty appointed by the University Committee, one from each of the five divisions including at least one of whom shall be a senator, and one member of the University Committee; one faculty elected by each of the five divisions; the chair of the Academic Program \& Curriculum Committee; the chair of the Graduate Faculty Committee; three members of the Academic Staff, two elected by the Academic Staff and one member of the Academic Staff Committee; one University Staff member appointed annually by the University Staff Council; and ex-officio, an academic dean and the Provost or designee.
(Document 2169, 12/17/98; UWM Administration, 12/30/98)
(Document 2277, 5/15/01; UWM Administration, 6/12/01)
(Editorially revised per Codification Committee, 4/26/02)
(Document 2377, 3/27/03; UWM Administration, 04/12/03)
(Document 2377R1, 10/19/17, UWM Administration, 11/3/17)
(Document 2377R2, 9/20/18, UWM Administration, 10/12/18)
(2) Functions. Makes recommendations to the faculty and to campus administration regarding (1) short range and long range academic plans for the campus that are consistent with the mission, and (2) budget implications for these plans.
a) Reviews long range plans regarding academic interests that are consistent with the mission of the schools and colleges and the campus;
b) Consults with administration of the university and of the schools and colleges over the budget model allocations;
(Document 2377R2, 9/20/18, UWM Administration, 10/12/18)
c) Advises faculty on issues related to budget and its impact on academic program quality, student retention, and development;
d) Reports to the Faculty Senate regarding both short and long range academic plans for the campus that are consistent with campus mission and budgetary implications of those plans;
e) Recommends and evaluates planning for new programs that are not the province of a single academic unit;
f) Represents the interests of the faculty to the Chancellor and Vice Chancellor and Provost regarding both short range and long range plans for the academic units and the budget implications of these plans;
g) Examines those actions taken by the Board of Regents, campus administration, or
individual units on campus that impact the overall short range or long range plans for other academic programs on campus and the budget for the academic units;
h) Makes recommendations for faculty action;
i) Reviews university policies that impact the academic programs of the academic units and long range plans for these units;
(Document 1977, 5/11/95; UWM Administration, 6/14/95)
(Document 2169, 12/17/98; UWM Administration approval, 12/30/98)
(Document 2187, 4/15/99; UWM Administration approval, 5/1/99)
Membership of the Academic Planning \& Budget Committee, 2021-2022

| Name | Rank | Department | Div | E/A | Term <br> Ends | Email |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Kim Beckmann | FAC | Art \& Design | AH | A | 2024 | kbeckman |
| Suzanne Boyd | FAC | Mathematical Sciences | NS | E | 2024 | sboyd |
| Susan Cashin | AS | College of Health Sciences | - | E | 2024 | scashin |
| Nicholas Fleisher | FAC | Linguistics | AH | E | 2024 | fleishen |
| Thomas Malaby | FAC | Anthropology | SS | E | 2023 | malaby |
| Wilkistar Otieno | FAC | Industrial \& Manufacturing Engineering | PR | A | 2023 | otieno |
| Kristene Surerus, Co- <br> Chair | FAC | Chemistry \& Biochemistry | NS | A | 2023 | surerus |
| Timothy Dunn | FAC | Arts \& Humanities | CGS | E | 2022 | dunnt |
| Jennifer Herriges | AS | University Safety \& Assurances | - | E | 2022 | herrigej |
| Valeriy Sibilkov | FAC | Lubar School of Business | SS | A | 2022 | sibilkov |
| Ann Swartz, Co-Chair | FAC | Kinesiology | E | 2022 | aswartz |  |
| Swapnil Tripathi ${ }^{1}$ | FAC | Mathematics \& Naturals Sciences | CGS | A | 2022 | tripathi |
| Mike Cosgrove | US |  <br> Learning (US Rep) | - | o | 2022 | mpcos |
| Gina Lukaszewicz | AS | College of Nursing (ASC Rep) | - | o | 2022 | lukaszew |
| Devendra Misra | FAC | Biomedical Engineering (UC Rep) | NS | o | 2022 | misra |
| Jay Kapellusch | FAC | Occupational Sci \& Tech (APCC Rep) | PR | o | 2022 | kap |
| <> | FAC | (GFC Rep) | - | o | 2022 |  |
| Paul Klajbor | Admin |  |  |  |  |  |
| Officer | Director of Business Affairs <br> (Provost Rep) | X-o | o | 2022 | klajbor |  |
| Brett Peters | Dean | College of Engineering \& Applied <br> Science | x-o | o | 2022 | petersba |

1 Repl P. Owens (2022-A) ${ }^{2}$
2 Repl S. Decker (2022-A)
< > Yet to be appointed

* Designated to call first meeting
o Serves by virtue of office
$x-o$ Ex-officio


## Meetings:

This academic year, fall business for APBC pertained largely to discussions centered on campus budget planning and reorganization. Spring business related more to deliberations over new program requests and changes across campus in response to the 2030 visioning. The co-chairs wanted to recognize the work of the dedicated committee members and the professional support provided by university staff member Louisa Eastman. See below for overview of the year's activities.

| Fall 2021 MEETING DATES | Format |
| :--- | :--- |
| September 2, 2021 | In-person \& Online |
| September 16, 2021 | In-person \& Online |
| September 30, 2021 | In-person \& Online |
| October 14, 2021 | In-person \& Online |
| October 28, 2021 | CANCELED |
| November 11, 2021 | In-person \& Online |
| November 25, 2021 | Thanksgiving |
| December 2, 2021 | In-person \& Online |
| December 16, 2021 | In-person \& Online |

## September 2021

APBC held meetings in a hybrid format on Thursday, September 2 and 16, 2021. In the September $2^{\text {nd }}$ meeting, new members were introduced and welcomed, K. Surerus was elected co-chair(A. Swartz and K. Surerus will co-chair), and the Provost updated the committee on budget, 2030 implementation, Covid planning and UWM's goal to be a "Student-Centric University". The committee deliberated on, but rejected a proposal to absorb the duties of the Academic Policy Committee into the APBC.

In the September 16 meeting, the Provost updated the Committee on the Covid-19 pandemic, tracking vaccination status of students and employees, the latest on enrollment for Fall 2021, and the work on 2030. Drew Knab and Cindy Kluge provided a "Budget tutorial" to the group to help us better understand the budget process and provided a tentative timeline for budget meetings with the Schools and Colleges and Central Support and Infrastructure. Meetings with Schools and Colleges have been tentatively scheduled for early to mid October and meetings with Central Support and Infrastructure from late October to early November. One co-chair and one APBC member will attend the meetings to ensure budget transparency.

The September 30th meeting was devoted to the Provost's report and a presentation from the Core Curriculum Action Team on possible models for revising the GER program. The CCAT is discussing the options with various groups across campus and will hold an open forum later this semester to elicit additional feedback.

## October 2021

APBC held meetings in a hybrid format on Thursday, October 14, 2021. The October $28^{\text {th }}$ meeting was canceled due to APBC members participating in School and College budget meetings.

At the October $14^{\text {th }}$ meeting the committee discussed and approved the request to implement a MS in Data Science. This interdisciplinary program will be managed by the Graduate School. Budget meetings with Schools and Colleges are ongoing with a co-chair and a member from the committee in attendance.

## November 2021

APBC held a meeting in a hybrid format on Thursday, November 11, 2021. The meeting on November 25, 2021 was not held due to Thanksgiving recess.

In the November 11th meeting, there were three primary items of business. First a Notice of Intent from the Lubar School of Business on the Development of a MS in Digital Supply Chain Management was discussed. Discussions focused on staffing, the value of the credential, the decision to launch this as a stand-alone degree as compared to a track within an existing degree, and accreditation of this degree. Second, C. Kluge and D. Knab presented on the conclusion of the step 1 budget process. Finally, the $S / C$ realignment proposals were presented for 1) a College consisting of the Helen Bader School of Social Welfare, School of Information Studies (SOIS), School of Education and Department of Urban Planning-T. Freiburger; 2) two Health Colleges consisting of the Zilber School of Public Health and parts of the College of Health Sciences in one and the College of Nursing and the remainder of the College of Health Sciences in the other-K. Litwack, T. Behrens, A. Harley; and 3) a College consisting of the Peck School of the Arts and School of Architecture- N. Frank, K. Hartman. Some proposals were more advanced than others. Discussions focused on the unbalanced size of the new Colleges, particularly the Health Schools, and schools or departments within Colleges- both in size and representation. Inconsistencies among the proposals were also discussed: titles, size of Schools vs. Departments within Colleges. Budget implications were briefly discussed, but it was determined that the proposals are too early in development for meaningful discussions of budget.

## December 2021

APBC held meetings in a hybrid format on Thursday, December 2 and 16, 2021.
In the December 2nd meeting, there were three primary items of business. First, D. Knab and C. Kluge presented the final adjusted budgets for next year. These budgets will be shared with Deans/VC, Chancellor this month. Second, the committee approved the request to implement the Bachelor of Science in Data Analytics. This program will utilize existing campus resource and will allow for flexibility and interdisciplinary studies. Third, P. King provided an update on microcredentialing. A micro-credential will consist of 6-12 credits to build skills and knowledge in a particular field.

In the December 16 ${ }^{\text {th }}$ meeting, the main item of business was an update on the CCAT GER by S. Gronert. The CCAT committee has met with many stakeholders across campus and has been incorporating the feedback received into their models. The committee expects to produce a final report in early spring.

| SPRING 2022 MEETING DATES | Format |
| :--- | :--- |
| February 3, 2022 | Online only |
| February 17, 2022 | CANCELED |
| March 3, 2022 | CANCELED |
| March 17, 2022 | Online only |
| MARCH 31, 2022 | CANCELED |
| APRIL 14, 2022 | CANCELED |
| APRIL 28, 2022 | CANCELED |
| MAY 12, 2022 | Online only |

## February 2022

APBC held a virtual meeting on Thursday, February 3, 2022. The meeting on February 17th, 2022 was canceled due to lack of business.

In the February $3^{\text {rd }}$ meeting, there was one item of business and one item of discussion. The business item was a proposal to restructure the Department of Communication to include the Journalism, Advertising, and Media Studies programs, and to dissolve the JAMS department. The committee was happy to see the proactive nature of this proposal to increase collaboration and efficiencies. Members of the committee expressed concern about the lack of representation on the EC by members of the JAMS program (who are all academic staff) as the EC has budgetary and personnel control over this program. The proposal was approved unanimously. The item of discussion focused on the process for establishing distance education fees, in particular, the role of shared governance in this process. We learned that while shared governance does not play a significant role in establishing the rates, feedback from faculty and staff is always welcome. Further, Chairs of the APBC have been invited to attend any further discussions on changes to distance education fees.

## March 2022

The meeting on March $3^{\text {rd }}$, 2022 was canceled due to lack of business. APBC held a virtual meeting on Thursday, March 17, 2022.

In the March $17^{\text {th }}$ meeting, the report from the 2030 Action Team on Graduate Student Support by Jason Puskar was presented and discussed. The focus was on graduate student stipends, and recommendations include simplifying the tiers of funding, providing regular increases and setting a minimum rate of funding. A proposal for how to potentially fund the recommended increase was included. The committee was supportive of the thorough and thoughtful report. Second, the Policies and Procedures for Micro-credentials at UWM by Phyllis King and Laura Pedrick was presented and discussed. The committee was very supportive and felt this will be a good opportunity for our students to brand themselves and/or engage in professional development. Third, a Notice of Intent to plan a MS in Connected Systems by Wilkistar Otieno and

Ethan Munson was presented and discussed. The committee was supportive of this collaborative NOI. The discussion focused on the benefits of this degree including that local industries are looking to hire employees with knowledge in this area. Finally, a Notice of Intent to plan a BS in Engineering by Ethan Munson and Jaejin Jang was presented and discussed. The committee was supportive of this NOI. The discussion focused on how this degree will provide a pathway for students with an AAS degree to readily complete a bachelor degree.

The committee decided to conduct meetings the remaining of the semester in an online format.
April 2022
ABPC did not meet on March $31^{\text {st }}$ or April $14^{\text {th }}$ due to lack of business.
May 2022
ABPC did not meet on April $28^{\text {th }}$ due to lack of business.
APBC held a meeting in an online format on Thursday, May 12, 2022. After the Provost gave his final report, the committee discussed a report about low-producing programs. The committee unanimously recommended these programs continue. The committee elected Kristene Surerus and Ann Swartz as co-chairs for next year.

