



POWERFUL
IDEAS

PROVEN
RESULTS SM

Finance & Administrative Affairs Update

Faculty Senate – January 27, 2021

Robin Van Harpen, Vice Chancellor

FAA – Who Are We?

- **University Information Technology Services (UITS)**
 - Networking, incl. Telecom
 - Information Systems (e.g. PAWS)
 - Enterprise Services
 - Information Security
 - Research Computing
- **Business & Financial Services (BFS)**
 - Controller's Office
 - Accounting
 - Bursar's Office
 - Procurement
 - Financial Planning & Analysis
- **Legal Affairs**
 - Compliance (*new in FY 2020*)
- **Facilities Planning Management**
 - Campus Planning & Mgt
 - Facilities
 - Transportation Services
 - University Safety & Assurances
 - Office of Sustainability
- **Human Resources**
 - Recruitment, Payroll, Benefits
 - Title IX Office
- **University Police**
- **Shared Services Centers**
 - Campus Technology Support
 - Shared Services Centers 1, 2, 3

FAA Strategic Plan – 2019-21

2019-21 Goals

Drive Technology
and Digital
Transformation

Enhance Efficiency
and Service
Excellence

Optimize Employee
Development,
Wellbeing, Diversity
and Inclusion

Elevate Student
Experience

Lead Financial
Sustainability and
Strategy

Foster
Partnership and
Collaboration

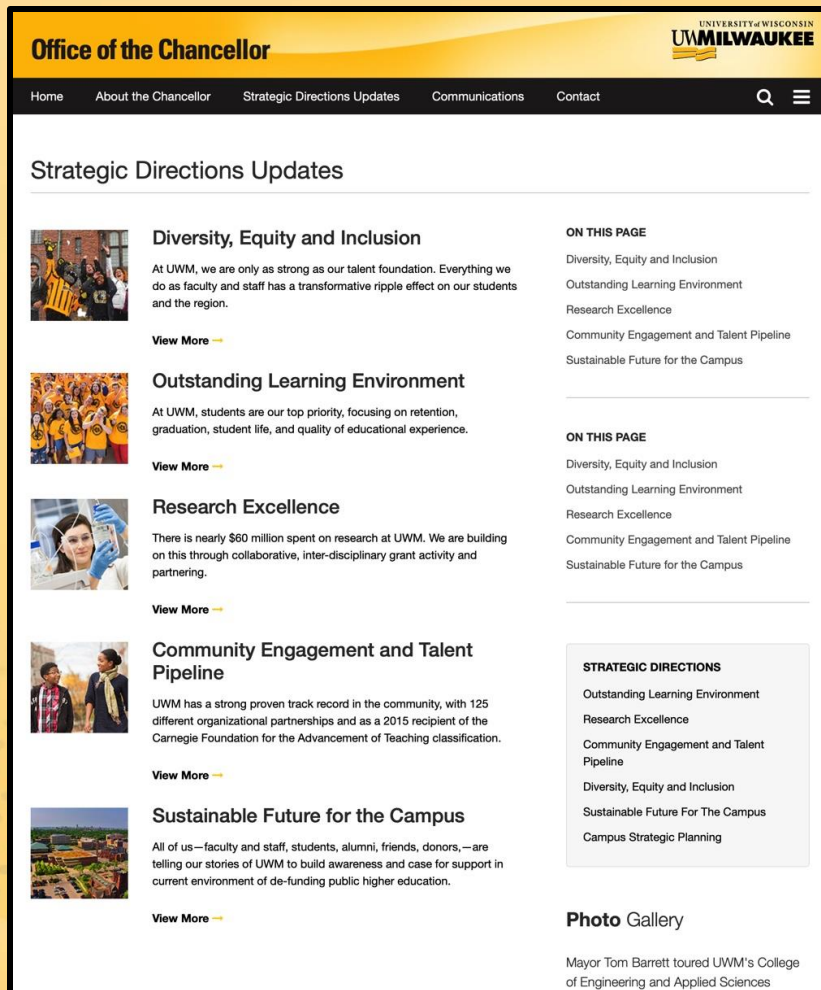
Ensure Integrity,
Safety and
Security



***Planning Retreat
March 2019***

FAA Updates and Initiatives

UWM Strategic Direction: Sustainable Future



The screenshot displays the 'Office of the Chancellor' website. The header includes the university logo and navigation links: Home, About the Chancellor, Strategic Directions Updates, Communications, and Contact. The main content area is titled 'Strategic Directions Updates' and features five articles, each with a thumbnail image, a title, a brief description, and a 'View More' link. The articles are: 'Diversity, Equity and Inclusion', 'Outstanding Learning Environment', 'Research Excellence', 'Community Engagement and Talent Pipeline', and 'Sustainable Future for the Campus'. On the right side, there are two 'ON THIS PAGE' sections listing the same five topics. Below these is a 'STRATEGIC DIRECTIONS' box containing the same five topics. At the bottom, there is a 'Photo Gallery' section with a caption: 'Mayor Tom Barrett toured UWM's College of Engineering and Applied Sciences'.

Sustainable Future Charge:

Lead development of UWM strategy to create a sustainable future through implementation of infrastructure and operations, and maximizing resources

Sustainable Future Plan Update available [here](#).

FAA Updates and Initiatives

Budget & Finance

- **Operating Budget Results – FY 2020**
 - \$1M Net Operating Loss (near Break-even)
 - Biggest Drivers:
 - Continuing Decline in Tuition Revenue (\$7M↓)
 - COVID losses in auxiliaries (\$15M↓)
 - COVID expense reductions (+\$15M)
 - State budget lapse (\$7M↓)
 - Federal CARES funding (+\$7M)

FAA Updates and Initiatives

Budget & Finance

- **Operating Budget *Projections* – FY 2021**
 - \$20-25M Net Operating Loss (w/o fed funds)
 - Biggest Drivers:
 - Continuing Decline in Tuition Revenue (\$12M↓)
 - COVID losses in auxiliaries (\$45M↓)
 - COVID expense reductions (+\$27M)
 - State budget lapse (\$6.5M↓)
 - Federal funding (+\$)

FAA Updates and Initiatives

Budget & Finance

■ **Operating Budget *Planning* – FY 2022**

- Assuming a \$11M loss in tuition and state funding
- Schools/Colleges Declines in Funding
 - Range: 2.8% - 5.5%↓
 - Average: 4.6%↓
- Central Infrastructure Units Declines in Funding
 - All administrative divisions other than Enrollment Management: 6.1%↓
 - Average: 5.5%↓
- Auxiliaries planning underway

FAA Updates and Initiatives

Capital Planning

- **19-21 Capital Budget – largest in UWM History**
 - December 2020 – Final Approvals to Construct:
 - Student Union Renovation (\$40.7M)
 - New Chemistry Building & Central Utility Line (\$129.5M)
 - EMS 9th/10th Floor Laboratory Renovation (\$6.6M)
 - February 2021 – Final Approval to Construct:
 - Klotsche Annex (\$8.1M)



Student Union
Start: Summer 2021
Completion: Fall 2023



New Chemistry
Start: Fall 2021
Completion: Spring 2024

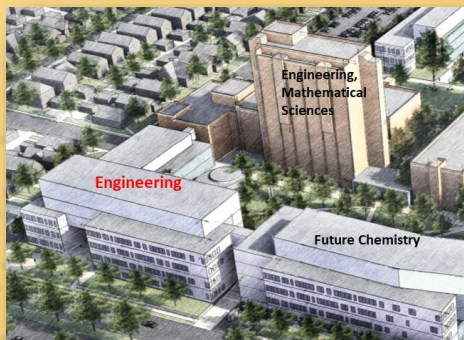


Klotsche Annex
Start: Fall 2021
Completion: Fall 2022

FAA Updates and Initiatives

Capital Planning

- **21-23 Capital Projects Recommended by BOR**
 - Old Chemistry Demolition (\$7.1M BTF)
 - Sandburg West Infrastructure Project (\$11.4M PRSB)
 - NWQ Renovation – Health Sciences (\$74.8M GFSB)
 - Planning funding for Engineering Building (\$8.2M GFSB)
 - SFS Dock Wall (\$7.1M GFSB)



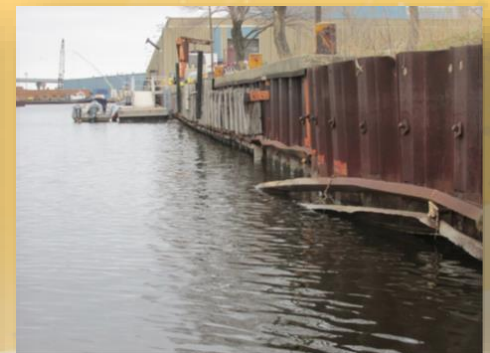
New Engineering



NWQ – Health Sci



Sandburg West



SFS Dock Wall

FAA Updates and Initiatives

Other FAA Projects in 2020

- **Unified Communications (Microsoft Teams)**
 - Deployed in March 2020
 - Replaced landlines and connected communication tools
 - 22,476 meetings via Teams in 2020!
- **Information Security Policy Implementation**
 - MFA for students in Office 365 completed in Fall 2020
 - MFA for PAWS planned for March 2021
 - Many other major InfoSec tools implemented

FAA Updates and Initiatives

Other FAA Projects in 2020

- **Integrated Shared Services Project**
 - Campus Technology Support now services entire UWM
 - Now provides remote desktop support
 - Numerous service improvements underway
 - Hub 2 implemented and final Hub 3 underway
- **Space Optimization Project**
 - Formal UWM Kickoff for study and planning
 - Sale of Alumni House
 - Funding for NWQA Demolition
 - Funding for Old Chemistry demolition

FAA Updates and Initiatives

Other FAA Projects in 2020

- **UWS Procure to Payment Automation**
 - Best-in-class procurement technology platform
 - Planning nearly complete; rollout in April 2021
- **UWS Administrative Transformation Project**
 - Selected cloud-based Workday to replace existing Peoplesoft HR/Finance Enterprise System
 - System Design begins in 2021
- **Enhance Data Management Solutions**
 - Established Data Governance Custodial Committee
 - Launched Microsoft Power BI as new reporting tool

FAA Updates and Initiatives

Other FAA Projects in 2020

▪ **UWM Climate Action Plan**

- Assessment of Infrastructure, Environment and Community Completed
- Plan to be Completed in 2021

▪ **Recycling Brought In-House**

- UWM faced dramatic price increases in recycling due to changes in market
- Internalized contracted work for annual savings

▪ **Police Community Advisory Committee**

- Council charter and membership launched in December

FAA Updates and Initiatives

Other FAA Projects in 2020

■ COVID Operational Responses

- Athletics
- Attestations – employees and students
- Building preparations – signage, plexiglass, cleaning
- CARES funding for students
- CARES funding for institution
- CMT structure and governance
- Communications, communications, communications
- COVID leave for employees
- COVID expense tracking and reimbursement
- Data and Reporting
- Distance ed fee restructuring
- Essential employees
- Events/Activities
- Expense freezes – hiring, compensation, travel
- Fall planning (everything: classes, housing, activities)
- Financial scenario planning
- Furloughs
- Health & safety practices such as masks and distancing
- Instructor questions
- Isolation and quarantine in residence halls
- IT/Teams
- Moving classes online
- Moving students out of residence halls
- Policy (SAAP) on COVID
- Positive cases management – students and faculty/staff
- PPE & supplies
- Remote working transition and support
- Quarantine rules for students and faculty/staff
- Research labs and protocol
- Segregated fee reductions
- Summer courses and activities
- Student employee stipends
- Study Abroad students
- Testing – students
- Testing – faculty & staff
- Testing – community
- Training - employees and students
- Travel – domestic and foreign, business and personal, students and faculty/staff
- **FY 2021: Vaccines!**

Finance & Administrative Affairs Update

Thank you / Questions?