Present: Jennifer Doering, Kathy Dolan, Jackie Fredrick, Scott Gronert, Alejandra Lopez, Margaret Noodin, Kris O’Connor, Wilkistar Otieno, James Peoples, Paul Roebber, Chia Vang, Leigh Wallace, Stan Yasaitis

Absent: Laretta Henderson, Connor Mathias

The meeting was called to order at 3:32 p.m.

1. Approval of the agenda
   The agenda was approved.

2. Approval of May 5, 2020 minutes
   The minutes were approved.

3. Announcements
   The committee expressed thanks to all.

4. Old Business - None

5. New Business
   a. Review of drafted report
      i. Introduction – no objections.
      iii. Appendices – Carnegie: demonstrates the tie between faculty size and R1 status; US News Ranking: shows UWM in comparison to peers – We should include something about spending on student services – why are we spending so much more than our peers? We also need to look at how others are reporting. The discrepancy may be in how we report things; Chancellor’s Charge: Specific answers to components of the initial charge, including why some were not addressed. Note that the charge was given in November 2019 (pre-COVID-19).
      iv. 1a – Develop a Distinctive and Student-Centered Undergraduate Experience
           Edits: single, university-wide degree requirements; leveraging newest technologies; enhance infrastructure, pedagogies, apps, and software.
      v. Improve student experience – seems to fit better in strategy 1a.
           Edits: Coordinated communication plan; navigating the system is different than student experience of college; suggest a unified/centralized organizational structure – leadership, authority, accountability; should we add the student spending piece here?
      vi. 1b – Make UWM a Radically Welcoming and Engaging Institution for Students
           Edits: none – differing levels of specificity due to time limits and onset of pandemic.
      vii. 1c – Make UWM a Regional Leader in Non-Traditional Models of Education
           Edits: Remove “Regional” and deal with that somewhere else – structure? “Aware of expanding growth opportunity” – consolidate with Parkside and Whitewater; “Position
campus for potential UW System restructuring” – hub or center for SE Wisconsin; we could be system/national/international leaders in certain areas where we have expertise and capabilities.

Discussion about what System is planning. Elephant in the room – what will happen this fall? Pending budget deficits may drive reorganization in ways we’re just not aware of at this moment. Add some language that these issues should be considered.

viii. 2a – Expand Collaborative and Interdisciplinary Scholarship and Graduate Programs
Edits: Note that Office of Research is working on this; add language about reviewing centers and institutes and evaluating their interdisciplinary and/or collaborative nature; funding model; improve internal processes to facilitate multiple investigators.

ix. 2b – Infuse Entrepreneurship and Design Thinking into Faculty Research and Graduate Education
Edits: Brian Thompson will add a piece here

x. 2c – Strengthen Sustaining Partnerships with Industry and Other Academic Institutions
Edits: Larger-scale, contractual partnerships – long-standing, committed relationships – like Data Science Institute; expand collaborative agreements with MATC.

xi. 3a – Optimize Academic Organization and Program Array
Edits: Study opportunities for further combining CGS and L&S to improve pathways for students.

xii. 3b – Optimize Faculty/Staff Workforce Deployment in Support of UWM’s Academic Mission
Edits: No changes.

xiii. Goal #4 – Increase Endowment to $500M
Edits: aspires to; charting a goal to; access mission – more scholarships;

b. Clean up, submit a final version for review before submitting on Friday.
c. Thanks to Kris and Jennifer for leadership.

The meeting adjourned at 5:09 p.m.